

## **Council 21 February 2013 Written Questions**

### **2. Councillor Herbert to the Leader of the Council.**

**On capital spending, what is the projected overall % spend delivery for the 2012/13 capital programme by year end compared to original budget, how does this compare to 2011/12, and can he provide a comparative breakdown comparing the two years by main programme areas including % comparisons?**

Response:

The spend on the approved Capital & Revenues Project Plan by the end of 2012/13 is projected to be £35.599m in the recently published Budget-Setting Report (BSR). This represents 85.0% of the original budget set for the Plan. This compares with a projection of 76.7% of the Plan at the similar point during 2011/12. Further detail by category and portfolio are shown in the attached Annex.

The projections for 2012/13 currently reflect an improved performance on delivery when compared to the previous year. However, as the BSR notes (on Page 59), the requests for re-phasing of planned spend from 2012/13 to 2013/14 indicates a number of issues encountered:

- In the case of five major projects / programmes (totalling £2.03m) specific unavoidable reasons have led to revised timings reflecting the complexity / nature of the proposals. This includes a requirement for specialist advice, and the need for additional structural investigations in relation to building work
- In the case of four major projects (totalling some £613k) timings have changed as a result of scheme changes made in response to feedback from public consultation
- Difficulties in recruiting appropriate specialist project delivery staff has delayed a number of recreational and environmental schemes. Significant progress has now been made with recruitments and scheme delivery is expected to accelerate. Capacity has also been bolstered through bids to the Project Facilitation Fund

- Significant changes to the way in which developer contribution funded schemes are delivered, with devolution of local schemes to Area Committees, have led to two projects (totalling £350k) to be rephased.

Asset Management Group continue to review lessons from such issues in order to determine any other measures which can be taken to facilitate delivery of schemes and programmes.

Despite these issues, the measures taken as part of the September 2012 MTS are serving to improve delivery, and the improved capacity resulting from use of the Project Facilitation Fund is expected to result in delivery against Plan by March 2014 of the currently approved items in both the Programme and Project categories. The recently created Provisions category provides separate oversight of those approvals which are necessary to enable the Council to take actions in accordance with its policies, but where the timing of actual spending is largely determined by factors beyond the Council's control.

All subsequent proposals of programmes or schemes for inclusion in the Plan will be required to include all requirements and costs associated with ensuring their timely delivery, and will be assessed in terms of risks to their timely delivery so that any appropriate mitigations can be determined and implemented.

## Forecast Capital Delivery 2012/13 (BSR 2013) - including HRA

|                         |                                | Data                          |                                       |                             |                |
|-------------------------|--------------------------------|-------------------------------|---------------------------------------|-----------------------------|----------------|
| Scheme                  | Portfolio                      | Sum of Current Budget 2012/13 | Sum of Spend April 2012 to March 2013 | Sum of Anticipated Variance | Sum of % Spend |
|                         |                                | £ '000s                       | £ '000s                               | £ '000s                     | £ '000s        |
| Programmes              | Arts, Sport & Public Places    | 799                           | 423                                   | (376)                       | 52.9%          |
|                         | Community Development & Health | 545                           | 476                                   | (69)                        | 87.3%          |
|                         | Customer Services & Resources  | 1,299                         | 1,214                                 | (85)                        | 93.5%          |
|                         | Environmental & Waste Services | 1,009                         | 1,009                                 | 0                           | 100.0%         |
|                         | HRA                            | 25,137                        | 25,137                                | 0                           | 100.0%         |
|                         | Planning & Climate Change      | 283                           | 75                                    | (208)                       | 26.5%          |
| <b>Programmes Total</b> |                                | <b>29,072</b>                 | <b>28,334</b>                         | <b>(738)</b>                | <b>97.5%</b>   |
| Project                 | Arts, Sport & Public Places    | 2,769                         | 1,436                                 | (1,333)                     | 51.9%          |
|                         | Community Development & Health | 833                           | 427                                   | (406)                       | 51.3%          |
|                         | Customer Services & Resources  | 926                           | 841                                   | (85)                        | 90.8%          |
|                         | Environmental & Waste Services | 128                           | 128                                   | 0                           | 100.0%         |
|                         | Housing                        | 177                           | 177                                   | 0                           | 100.0%         |
|                         | Planning & Climate Change      | 803                           | 183                                   | (620)                       | 22.8%          |
|                         | Strategy                       | 173                           | 173                                   | 0                           | 100.0%         |
| <b>Project Total</b>    |                                | <b>5,809</b>                  | <b>3,365</b>                          | <b>(2,444)</b>              | <b>57.9%</b>   |
| Provision               | Arts, Sport & Public Places    | 57                            | 0                                     | (57)                        | 0.0%           |
|                         | Customer Services & Resources  | 4,957                         | 3,466                                 | (1,491)                     | 69.9%          |
|                         | Environmental & Waste Services | 799                           | 21                                    | (778)                       | 2.6%           |
|                         | Housing                        | 600                           | 25                                    | (575)                       | 4.2%           |
|                         | Planning & Climate Change      | 578                           | 388                                   | (190)                       | 67.1%          |
| <b>Provision Total</b>  |                                | <b>6,991</b>                  | <b>3,900</b>                          | <b>(3,091)</b>              | <b>55.8%</b>   |
| <b>Grand Total</b>      |                                | <b>41,872</b>                 | <b>35,599</b>                         | <b>(6,273)</b>              | <b>85.0%</b>   |

## Forecast Capital Delivery 2011/12 (BSR 2012) - including HRA

|     |       |
|-----|-------|
| Ref | (All) |
|-----|-------|

|                        |                                  | Data                          |                                |                          |                |
|------------------------|----------------------------------|-------------------------------|--------------------------------|--------------------------|----------------|
| Scheme                 | Portfolio                        | Sum of Current Budget 2011/12 | Sum of Est Spend to March 2012 | Sum of Forecast Variance | Sum of Spend % |
|                        |                                  | £ '000s                       | £ '000s                        | £ '000s                  | £ '000s        |
| Programme              | Arts, Sport & Public Places      | 1,273                         | 1,142                          | (131)                    | 89.7%          |
|                        | Community Development & Health   | 291                           | 154                            | (137)                    | 52.9%          |
|                        | Customer Services & Resources    | 1,080                         | 1,020                          | (60)                     | 94.4%          |
|                        | Environmental & Waste Services   | 611                           | 450                            | (161)                    | 73.6%          |
|                        | Planning & Sustainable Transport | 1,013                         | 69                             | (944)                    | 6.8%           |
|                        | HRA                              | 20,669                        | 19,519                         | (1,150)                  | 94.4%          |
| <b>Programme Total</b> |                                  | <b>24,937</b>                 | <b>22,354</b>                  | <b>(2,583)</b>           | <b>89.6%</b>   |
| Project                | Arts, Sport & Public Places      | 4,257                         | 1,442                          | (2,815)                  | 33.9%          |
|                        | Community Development & Health   | 2,606                         | 2,442                          | (164)                    | 93.7%          |
|                        | Customer Services & Resources    | 416                           | 306                            | (110)                    | 73.6%          |
|                        | Environmental & Waste Services   | 262                           | 178                            | (84)                     | 67.9%          |
|                        | Planning & Sustainable Transport | 423                           | 370                            | (53)                     | 87.5%          |
|                        | Strategy & Climate Change        | 224                           | 0                              | (224)                    | 0.0%           |
| <b>Project Total</b>   |                                  | <b>8,188</b>                  | <b>4,738</b>                   | <b>(3,450)</b>           | <b>57.9%</b>   |
| Provision              | Arts, Sport & Public Places      | 57                            | 0                              | (57)                     | 0.0%           |
|                        | Customer Services & Resources    | 1,567                         | 362                            | (1,205)                  | 23.1%          |
|                        | Environmental & Waste Services   | 363                           | 6                              | (357)                    | 1.7%           |
|                        | Housing                          | 522                           | 72                             | (450)                    | 13.8%          |
|                        | Planning & Sustainable Transport | 285                           | 7                              | (278)                    | 2.5%           |
| <b>Provision Total</b> |                                  | <b>2,794</b>                  | <b>447</b>                     | <b>(2,347)</b>           | <b>16.0%</b>   |
| <b>Grand Total</b>     |                                  | <b>35,919</b>                 | <b>27,539</b>                  | <b>(8,380)</b>           | <b>76.7%</b>   |